Global Credit Risk & Debt Recovery Conference 2026

Position Your Organisation Directly With Collection & Finance Decision-Makers

- *A key platform for collection and finance decision-makers*

18 & 19 November 2026 | Mövenpick Grand Al Bustan Dubai, UAE

CONCEPTUALISE BY

Operating in 150+ countries

Voices Shaping the Future of Credit Risk & Recovery

Global Thought Leaders. Real-World Insights. Transformational Ideas.

Effective debt recovery
is not just about collecting dues.
It is about preserving relationships while protecting financial stability.

Key Insights and Presentations from World-Class Leaders in Credit Risk, Collections & Recovery:

Muhammad Khalid Iqtadar, *Chief Compliance Officer, Ajman Bank*
Hassan Al fareed, *Head of Collections, Al Hamra Group*
Mohamad Chafic El Tal, *Managing Partner (collection expert), Al Mutawa Equipments*
Wesam Al Ammari, *Head of Collections - International Markets, Al-Futtaim*
Mohamed El-Sayed, *Head of Collection Operations, Astra Tech*
Frederik Bisbjerg, *Managing Director & Co-Founder, Axxion Claims Settlement Services*
Brijesh Chedayan, *CEO, Beveron LLC*
Shravanti Sharma, *Regional Credit Manager, Choithrams*
Eleftherios Vidalis, *Group Head of Enterprise Risk, Equiti Group*
Ramy Alfred, *Associate Director, First Abu Dhabi Bank (FAB)*
Fateh Muhammad, *Head of Credit Risk Review, Invest Bank P.S.C.*
Mai Momani, *Head of Client Experience, Invest Bank P.S.C.*
Amir Lodi, *Director, i-Qbed solutions*
Al-Tayeb Abbas Fadlallah, *Head Credit Information Unit - ICIEC, Islamic Development Bank (IsDB)*
Tamas Erni, *CEO, Loxon Solutions*
Vanessa Balaji, *Asst. Manager BD, Malakut*
Hasheer P. Kottal, *Senior Vice President, Bancassurance, Mashreq Bank*
Sanket Shirvaikar, *Director - Regional Lead Credit Risk (EEMEA), Mastercard*
Khadija Al Hammady, *EVP & Head of Islamic Sales & Business Development, RAKBANK*
Mohamed AL Zamil, *Chief Operating Officer, Reem Bank*
Salem Saleh, *Head of Credit, Reem Bank*
Mohammed Jadher, *Chief Risk Officer, Tamweel Aloula*
Taher Alagha, *Strategic Advisor – Banking, Restructuring & Business Transformation, Trust Link Financial Broker (Ex Doha Bank)*
Sanjaya De Silva, *Managing Director, XGEN Group (Pvt) Ltd*
Zubair Ahmed, *Managing Director - Middle East & APAC, Senior Advisor, Qorus*
Frederic Paquay, *Chief Operating Officer, Cedar Rose*
Markus Held, *Partner, Financial Advisory, Roland Berger*
Mortaza Nadjafi, *Partner, Restructuring, Roland Berger*
Ayman Al-Wadi, *Group Executive Chairman, AW Holding INT'L*
Mousa Albahrani, *GM MENA Credit & Collection, Future Pipe Industries*
Alain Trepanier, *Managing Director, Stratego Advisory (Ex- HSBC Bank Middle East)*
Michael Tharwat, *Customer Relationship Manager, Coface*
Ahmad Dabbousi, *Head of Trade Credit and Debt Collection, ACE Gallagher*

Confirmation Awaiting

Baligh Tamam, *Head of Legal and Recovery, Abu Dhabi Islamic Bank*
Bobby Hussain, *Vice President, Head of Collections & Recoveries, Ajman Bank*
Asim Shrivastava, *Chief Credit Officer, Bank of Sharjah*
Sumit Malik, *Chief Credit Officer, Sharjah Islamic Bank*
Talal Al Balushi, *Senior Vice President, Head of Asset Quality Management, Sohar International*
Maadhavi Bhhatia, *Head of Corporate Governance, National Bank of Umm Al Qaiwain (P.S.C)*

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Operating in 150+ countries

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Day One | Wednesday, 18 November 2026

08:30	Registration and Morning Coffee
09:00	Opening and Welcome Remarks
09:10	**Keynote Address**
09:20	**Plenary One: IFRS 9's Impact on Financial Reporting** This session examines how IFRS 9 has transformed financial reporting and debt recovery practices. Participants will explore core components, including recognition, classification, measurement, and impairment frameworks for financial instruments. The discussion compares IFRS 9 with IAS 39, highlighting key improvements, and covers practical applications for managing financial asset categories and implementing real-world impairment assessments.
10:00	**Plenary Two: Essential Lending Fundamentals** This session reviews core lending concepts, frameworks, and operational systems. Participants will explore best practices for borrower data collection and evaluation, authorisation procedures, and collateral standards. The session covers loan disbursement processes, fund allocation, and comprehensive loan administration. Discussion includes how IFRS 9 and CRD IV regulations impact lending methodologies and capital adequacy requirements.
10:40	**Morning Refreshments**
11:10	**Plenary Three: Risk Identification and Prevention Strategies** This session develops skills to recognise early warning signs and deploy proactive risk detection methods. Participants will learn the importance of comprehensive data collection and ongoing monitoring systems while optimising risk-return balance. The session provides practical guidance on implementing security protocols and timing corrective interventions effectively.
11:45	**Plenary Four: Critical Initial Response to Financial Distress** This session covers essential early-intervention measures for troubled borrowers. Participants will explore operational recovery methods, financial reorganisation tactics, and root cause analysis. Key topics include selecting remedial strategies, internal credit ratings, loan viability assessments, foreclosure procedures, and restructuring solutions. The session emphasises strategic planning, recovery management, legal considerations, and post-intervention monitoring.
12:25	**Plenary Five: Formal Restructuring Methodologies** This session examines shadow director involvement and related insolvency implications. The discussion covers moratorium arrangements, forbearance frameworks, and creditor coordination committees. Participants will address formal restructuring obstacles and explore developing market practices, gaining systematic approaches for complex recovery situations.
13:00	**Lunch**
14:00	**Plenary Six: Default Response Strategies** This session examines decision-making models for actual or anticipated defaults. It covers when intervention is cost-effective, mandatory action circumstances, and the principle that "early losses minimise total exposure." Participants will explore managing difficulties for both institutions and borrowers, coordinating syndicated loans and multi-bank relationships. Key themes include proportionate responses, objective decision-making, and maintaining a business-focused approach throughout collections.
14:45	**Plenary Seven: Initiating the Recovery Process** This session provides practical guidance on immediate response measures, including assessing liquidation versus restructuring alternatives and selecting appropriate receivership arrangements. The discussion covers moratorium mechanisms, creditor responses, and available pathways for lenders and borrowers. Key areas include cost-benefit evaluation, risk-return analysis, and considering strategic, political, and reputational factors in decision-making.

15:30	**Afternoon Refreshment**
16:00	**Plenary Eight: Cash Flow Analysis** This session covers assessing restructuring effectiveness through comprehensive cash flow modelling and developing realistic repayment frameworks. Participants will learn to conduct appropriate stress testing, implement client-specific sensitivity analysis, and value distressed assets while comparing going-concern versus liquidation scenarios. The session includes benchmarking repayment capacity, constructing practical banker cash flow models, and ensuring compliance with internal protocols and IFRS 9 requirements.
16:45	**Plenary Nine: Immediate Restructuring Solutions** This session examines tactical restructuring approaches including interest deferrals, write-offs, debt-to-equity conversions, principal forgiveness, asset disposals, and third-party debt transfers. The discussion focuses on evaluating whether immediate interventions can halt deterioration, formulating recovery plans, clarifying borrower-lender responsibilities, and establishing implementation frameworks with ongoing monitoring mechanisms.
17:25	Closing Remarks
17:30	End of Day One

Day Two | Thursday 19 November 2026

08:30	Registration and Morning Coffee
09:00	Opening and Welcome Remarks
09:15	**Plenary Ten: Sustainable Financial Recovery** This session focuses on restoring borrowers to enduring financial stability through comprehensive long-term restructuring. It covers reorganisation of troubled entities, cash flow optimisation, and credible forecasting across multiple scenarios. The discussion includes expense reduction and revenue enhancement viability, strategic realignment, management improvements, suitable financing arrangements, realistic timeframes, and ongoing monitoring protocols for successful rehabilitation.
09:55	**Plenary Eleven: Real-World Implementation Challenges** This session covers implementing standstill agreements in practical scenarios and determining their appropriateness across different circumstances. Participants will learn to obtain necessary approvals, measure standstill success, and balance conflicting stakeholder expectations. The discussion includes setting attainable milestones, utilising security assessment techniques, handling terminally distressed borrowers, and ensuring IFRS 9 Stage 3 compliance.
10:40	**Morning Refreshments**
11:10	**Plenary Twelve: Managing Complex Large-Scale Defaults** This session addresses substantial default challenges, including relationship-based lending and corporate group structures. Participants will explore handling special-purpose vehicles, inter-company dependencies, and corporate guarantee frameworks. The discussion covers letters of comfort, affiliated party risks, leverage ratio assessments, emergency rescue scenarios, and implementing actionable strategies for large-scale recovery operations.
11:45	**Plenary Thirteen: Optimising Recovery Performance** This session develops effective collection strategies through realistic goal-setting and objective case analysis while recognising individual borrower characteristics. The discussion covers understanding borrower behavioural patterns, applying the "three C's" framework, identifying success drivers, strategically deploying relationship managers, and determining optimal collection methodology combinations for maximum recovery outcomes.

12:25	**Plenary Fourteen: Failed Negotiations and Stalled Discussions** This session examines scenarios when negotiations deteriorate or collapse. Participants will explore setting limits for renewed attempts, the strategic role of legal proceedings, evaluating reputational consequences, maintaining credit protocol adherence, pursuing assertive collection actions, and utilising arbitration or mediation as alternative dispute resolution mechanisms.
13:00	**Lunch**
14:00	**Plenary Fifteen: International Insolvency Procedures** This session covers managing insolvency and restructuring cases across multiple legal jurisdictions. Participants will examine the UNCITRAL Model Law framework, explore the "Center of Main Interest" (COMI) concept, distinguish between "Main Proceeding" and "Non-Main Proceeding" categories, coordinate multi-jurisdictional insolvency efforts, and develop cross-border collaboration protocols for international restructuring scenarios.
14:45	**Plenary Sixteen: Non-Judicial Debt Restructuring** This session explores extrajudicial restructuring approaches within the influence of insolvency legislation. Participants will apply INSOL guidelines for multi-creditor arrangements, utilise Asian Bankers Association template agreements, and implement moratorium mechanisms and forbearance frameworks. The discussion covers coordinating creditor committees for effective restructuring and addressing challenges specific to developing market environments.
15:30	**Afternoon Refreshments**
16:00	**Plenary Seventeen: When to Cease Recovery Efforts** This session addresses critical decision-making for discontinuing recovery initiatives. Participants will learn to identify appropriate cessation points, distinguish between viable and hopeless situations, and conduct risk-reward assessments. The discussion emphasises maintaining objectivity, balancing public responsibilities against financial costs, and covers effective foreclosure management and strategic utilisation of external agencies for support and enforcement.
16:45	**Plenary Eighteen: Advanced Analytics and AI** This session explores the strategic implementation of digital solutions to enhance lending decision-making processes. Participants will examine how advanced analytics improve credit risk assessment and discover AI-powered tools that drive operational efficiency. The discussion covers automation opportunities across the complete lending lifecycle and evaluates Generative AI's transformative potential in optimising corporate lending operations.
17:20	Closing Remarks
17:30	End of Day Two

An invitation-only calibre gathering for senior leaders shaping the future of credit, restructuring, recovery, and financial resilience.

Key Focus Areas

IFRS 9 & Regulatory Impact – Engage with sophisticated perspectives on recognition, measurement, impairment, and compliance frameworks defining the next era of recovery.
Lending & Risk Fundamentals – Strengthen portfolio discipline through refined monitoring systems, sharper early warning intelligence, and prevention-led strategy.
Restructuring Pathways – Examine premium restructuring approaches, from immediate stabilisation to long-term value preservation, cross-border insolvency, and discreet non-judicial solutions.
Collections & Enforcement – Explore high-value recovery strategies for major defaults, complex negotiations, litigation pathways, and foreclosure execution.
Technology & Innovation – Discover how advanced analytics, AI, and production steering are redefining executive decision-making and operational excellence.
Practical Implementation – Gain boardroom-ready insights for managing stakeholder complexity, timing intervention, and preserving value under pressure.

Who Should Attend

Designed for a select audience of senior decision-makers responsible for credit, lending, restructuring, recovery, and institutional value protection.
Ideal for: Banking leaders, CEOs, CFOs, CROs, credit and risk heads, loan operations teams, portfolio managers, debt recovery specialists, collections leaders, legal and compliance experts, corporate finance advisors, restructuring consultants, auditors, and technology innovators seeking a high-level strategic forum.

Participation & Engagement from Leading Institutions Including

Aafaq Islamic Finance • Abu Dhabi Commercial Bank • Abu Dhabi Islamic Bank • ACE Gallagher • Ajman Bank • Al Ain Finance • Al Futtaim Finance • Al Hamra Group • Al Hilal Bank • Al Maryah Community Bank • Al Masraf • Al Rajhi Bank • Al Rajhi Takaful • Albatha Group • Al-Futtaim • Amlak Finance • Astra Tech • Bank of Sharjah • Binance • BMW Albatha Finance PJSC • Commercial Bank International • Commercial Bank of Dubai • CRIF Gulf & Dun & Bradstreet UAE • Deem Finance • Digital Dubai • Digital Dubai Government Establishment • DP World • Dubai Chambers • Dubai Holding • Dubai Islamic Bank • DIFC • Emirates Development Bank (EDB) • Emirates Investment Bank • Emirates Islamic • Emirates NBD • Equiti Group • Etihad Credit Bureau • Etihad Credit Insurance • Exim Credit Bank (ECB) • Finance House • First Abu Dhabi Bank • Gulf Finance Corporation • HSBC • Invest Bank • Islamic Development Bank (IsDB) • Jio Financial Services • Mala'a Oman • Mashreq Bank • Mastercard • Mawarid Finance • National Bank of Fujairah (NBF) • National Bank of Umm Al Qaiwain (NBQ) • RAKBANK • Reem Bank • Samaa Finance • Sharjah Islamic Bank • Siraj Finance Company • Sohar International • Sukoon Insurance • Tabby • Tamweel Aloula • Tarabut • United Arab Bank • Wio Bank • Zand Bank

Benefits of Attending

Gain Strategic Insights – Access senior-level perspectives on regulatory evolution, IFRS 9, restructuring strategy, and cross-border insolvency best practice.
Enhance Recovery Performance – Refine your approach to collections, defaults, and complex restructurings with techniques built for high-stakes environments.
Leverage Innovation & Technology – Explore how AI, analytics, digital tools, and production steering can create a measurable advantage in lending and recovery operations.
Engage with Industry Leaders – Join an influential circle of executives, regulators, legal experts, advisors, practitioners, and solution providers shaping the market agenda.
Take Away Practical Learning – Leave with executive-ready case insights, proven methodologies, and implementation ideas designed to deliver visible impact.
Expand Your Network – Build meaningful relationships within a premium community of regional and global recovery, restructuring, and financial services leaders.

Why You Can't Miss It

This is more than a conference—it is a strategic gathering for leaders who intend to set the pace. The Debt Collection and Recovery Conference 2026 – Dubai brings together senior expertise across regulatory change, recovery strategy, operational excellence, and value preservation. From IFRS 9 implementation and capital adequacy considerations to cross-border insolvency and modern enforcement, the agenda is curated for decision-makers navigating complex, high-value recovery challenges.
Join a distinguished community of practitioners, legal specialists, regulatory voices, and technology innovators defining the future of debt recovery. This exclusive forum offers the insight, connections, and strategic clarity required to strengthen resilience, elevate collection performance, protect institutional value, and lead with confidence in distressed lending environments.

Confirm your place among the region's senior recovery leaders and position your organisation for a more resilient, high-performing future.

Acknowledgement and Appreciation

TAB Group extends its sincere appreciation to the distinguished speakers, advisory board members, sponsors, strategic partners, solution providers, media partners, industry operators, end-users, and participants whose expertise and support elevate this premier conference. Their contribution strengthens a refined platform for high-level dialogue, strategic collaboration, and innovation across debt collection, restructuring, and recovery solutions worldwide.